# Recipellapping

HOW TO TURN GOOD RECIPES INTO GREAT MENU ITEMS

good recipe for home cooking doesn't always work out when you attempt to replicate it in the restaurant. Startup restaurateurs find out quickly that a recipe intended to yield four, six or even 10 servings might not be practical when feeding dozens or even hundreds of guests — every day.

We've said it once, we'll say it again: Success in the restaurant business is often measured in pennies. Toss in an inaccurate purchase order here, a dash of wasted product there, and mix in a bit of inefficient labor use, and you've got a recipe for slim margins. And while your friends and family never minded waiting an extra half-hour or so for your famous meatballs, your restaurant guests will not be so forgiving to slow service and inconsistency.

For good recipes to become great menu items, you must learn to make them pleasing to both your guests and your accountant. You must break them down into stages that assist purchasing and inventory control, organize prepping, reduce production time, and maximize yield. Then you must build them up to serve dozens of covers.

We call it RecipeMapping — a three-step process that allows you to add new items to the menu consistently, methodically and profitably. We hope it helps "map out" your strategy for adding items to your menu, as well as help you put your startup "on the map."

#### Step 1 – Add Ingredients to the Master Inventory List.

Every restaurant should maintain a Master Inventory List that includes all of the ingredients that a restaurant must use in the preparation of their menu items. This list can be maintained using a spreadsheet format that includes purchasing information such as the pack, size and price of the ingredients — information that is useful when creating other management forms such as inventory and order forms. But to accurately calculate the real cost to produce a menu item, the Master Inventory list should not only reflect the purchasing cost and unit of measure, but also the corresponding recipe cost and unit of measure. Any ingredient used in cooking can be expressed in one of three units of measure when using it in a recipe — weight measure (typically ounces or lbs.), volume measure (such as tsp., tbsp., cups, qts. or gal.), or by piece. Many products are purchased by weight units of measure but are measured for recipes in terms of volume (fluid) measure. To determine a true recipe unit cost, it can require measuring a pound of product to determine its recipe yield. We provide Recipe Conversion Notes to assist in this process.

**Step 2 – Create the Prep Stages.** Here we identify parts of the menu item that can be prepared prior to final cooking and presentation, to reduce the time from order to service. Even a simple, single menu item often requires several subrecipes that are produced in batch and become part of the routine preparation tasks. Each subrecipe is then added to the Recipe Manual for reference by the kitchen staff. The cost of each subrecipe ingredient is calculated by multiplying the number of recipe units used by the recipe unit cost listed in the Master Inventory. The subrecipe batch is then assigned its own recipe unit and cost based on total cost to produce the batch and how much it yields.

**Step 3 – Calculate Menu Item Cost.** Finally, the cost of the menu item is determined by calculating the cost of each individual recipe or ingredient needed to produce the menu item, then affixing a selling price that produces the desired profit. Restaurants should review their menu item cost every three to six months to ensure that cost expectations are accurate.

#### This Month's Features: Braised Short Ribs and Silver Moon Salad

The Bella Luna Restaurant is in the Jamaica Plain area of Boston. This month, owner/operators Carol Downs and Katherine Mainzer share the recipes for two of their signature dishes.

Working with Bella Luna Executive Chef Omar Ramirez, Tom Bruce, founding chef and owner of Sacramento Food & Beverage, demonstrates the proper costing and preparation procedures necessary when adding these items to the menu.







## **Braised Short Ribs**

- 1 section Braised short rib
- 1 1/2 cup Sweet potatoes
- 1 portion Spinach sauté
- 1/4 cup rib sauce

#### ne Cook Instructions

- . Sauté spinach to order; use tongs to remove from sauté pan (drain thoroughly), and plate.
- 2. Add sweet potatoes using a 4-ounce service spoon.
- 3. Place short ribs, bone side down, over sweet potatoes.
- 4. Lightly dress ribs using a 2-ounce ladle; avoid oversaucing.



## **Silver Moon Salad**

- 4-oz. wt. Mesclun salad mix
- 1 1/2 TBSN Bleu cheese dressing
- 2 TBSN Dried cranberries
- 1-oz. wt. Gorgonzola cheese

#### **Line Cook Instructions**

- 1. Mound mesclun mix in the center of a chilled salad plate.
- 2. Using a squeeze bottle, dress salad ensuring that dressing is evenly distributed.
- 3. Garnish with Gorgonzola and cranberries. Top with croutons if desired.



## **Step | Inventory Master**

		Purchas	e Unit (PU)	Recipe Cost Unit (RU)			
	Case		Current		# RU		
Item Description	Pack/ Size	U/M	Price	U/M	per PU	Yield %	Cost
Short ribs	20 lb. box	Вох	75.60	EA	20	100%	3.780
Celery	24 bu. Case	Вох	21.60	OZ-wt	768	69%	0.04
Onions, red	25# bag	Bag	27.25	OZ-wt	400	90%	0.076
Carrots	10# bag	Bag	5.50	OZ-wt	160	81%	0.042
Sweet potatoes	25# bag	Bag	24.00	OZ-wt	400	75%	0.080
Spinach	3# bag	Bag	17.10	OZ-wt	48	100%	0.356
Mesclun mix	3# bag	Bag	8.00	OZ-wt	48	100%	0.167
Coriander seeds	8 oz. jar	Jar	5.95	OZ-fl	23	100%	0.259
Fennel seeds	14 oz. jar	Jar	10.12	OZ-fl	30	100%	0.337
Maple syrup	1 gallon	Can	25.00	OZ-fl	128	100%	0.195
Cranberries, dried and sweetened	3# bag	Bag	6.59	OZ-fl	77	100%	0.086
Mayonnaise	4/1 gal. case	Case	32.20	OZ-fl	512	100%	0.063
Sour cream	3# tub	Carton	3.59	OZ-fl	48	100%	0.075
Bleu cheese	4/5# bags	Case	71.60	OZ-wt	320	100%	0.224
Gorgonzola	5# bag	Bag	29.35	OZ-wt	80	100%	0.367
Butter, salted	36/1# case	Case	39.24	OZ-wt	576	100%	0.068
Chicken stock	12/46 oz. cans	Case	27.00	OZ-fl	552	100%	0.049
Demi-glace, made from dry mix	16 oz. can	Can	20.70	OZ-fl	96	100%	0.216
Olive oil, pomace	4/1 gallon	Case	88.00	OZ-fl	512	100%	0.172
Sugar, brown	50# bag	Bag	24.00	OZ-fl	825	100%	0.029
Garlic, whole peeled	3# jar	Jar	11.50	OZ-fl	96	100%	0.120

- \* Braised Short Ribs
- \*\* Silver Moon Salad

The first step is to identify each ingredient for all the subrecipes and then to get the purchasing unit pack, size and cost information from your foodservice distributor. Raw ingredients for these menu items were chosen based on availability from local distributors. Once you have the purchasing information, you're ready to calculate the number of recipe units in each purchase unit.

## **Recipe Conversion Notes**

Many products are purchased by the weight units of measure but are measured for recipes in fluid measures such as teaspoons, tablespoons or cups. Precise conversion formulas are necessary to attain accurate costs. Here are some facts we noted when calculating the number of recipe units:

- ✓ Rib sections weigh about 1 lb.
- ✓ 1 bunch of celery weighs about 32-oz. wt.
- ✓ Medium onions average 8 oz. wt. each (eight recipe units).
- ✓ Carrots average 5 1/2 oz. wt. each (5.5 recipe units).
- ✓ 1 cup of whole coriander seeds weighs about 2.8 oz. (1 fl. oz. = 0.35 oz. wt.).
- ✓ 1 cup of whole fennel seeds weighs about 3.8 oz. (1 fl. oz. = 0.48 oz. wt.).
- ✓ 1 cup of dried cranberries weighs about 5 oz. wt. (1 fl. oz. = 0.62 oz. wt.).
- ✓ 1 cup of sour cream weighs about 8 1/2 oz. wt. (1 fl. oz. = 1.06 oz. wt.).
- ✓ Sweet potatoes lose about 25 percent after being peeled. ✓ 1 can of powdered demi-glace makes 3 quarts of liquid (96 fl. ozs.).
  - ✓ 1 cup of packed brown sugar weighs 7 3/4 oz. (1 fl. oz. = 0.97 oz. wt.).
  - ✓ 1 cup of whole-peeled garlic weighs about 4 oz. (6 oz. if chopped).



## **Step 2** The Prep Stage - Braised Short Ribs

Bella Luna - Recipe Card Short Ribs Batch			Recipe Cost				
INGREDIENTS	MEASURE	PROCEDURE	RU	# of RU	RU Cost	(	Cost
Short ribs	20 lbs.	Toast coriander seeds, set aside.     Cut celery, peeled onions and	EA	20	3.780	\$	75.60
Celery	1 bunch	carrots into large dice, set aside.  3. Season ribs liberally with salt and	OZ-wt	32	0.041	\$	1.30
Onions, red	3 each, medium	pepper. Preheat a brazier (rondo) or large saute pan.	OZ-wt	24	0.076	\$	1.82
Carrots	3 each, large	Place ribs fat side down over medium heat and brown, turn ribs to	OZ-wt	16.5	0.042	\$	0.70
Coriander seeds	3 tbsp.	evenly brown all sides.  5. Remove ribs from pan and lightly	OZ-fl	1.5	0.259	\$	0.39
Fennel seeds	1 tsp.	saute the onions, celery, carrots and garlic.	OZ-fl	0.08	0.337	\$	0.03
Chicken stock	2 quarts	When vegetables are slightly     transparent add the coriander, fennel,	OZ-fl	64	0.049	\$	3.13
Water	2 quarts	chicken stock and water to deglaze the	OZ-fl	64	-	\$	-
Chicken stock	2 cups	7. If using a brazier add the ribs, cover with a lid and remove to a 375° oven.	OZ-fl	16	0.049	\$	0.78
Garlic, whole peeled	1 cup	If using a saute pan combine all of the ingredients in a deep hotel pan.	OZ-fl	4	0.120	\$	0.48
		8. Depending on the thickness of the ribs they will require 2½ to 3½ hours			-	\$	-
		cooking time. Ribs should be tender but not falling off the bone.			-	\$	_
		9. Remove ribs from stock and place in			-	\$	_
		a medium hotel pan, store on the hot line for service.			-	\$	-
		10. Strain the stock into a large sauce pot taking care to remove all the			-	\$	_
		vegetables. Reduce the stock by 25%, skim (de-fat) and blend in the ready			-	\$	_
		made demi. Adjust the seasonings and hold on the hot line for service.			-	\$	_
					-	\$	-
TOOLS/EQUIP.: French knife, wire whisk, brazier or large saute pan, deep hotel pan, strainer, ladle.					Total	\$	84.23
STATION: P	STATION: Prep cook				RU	Ψ	EA
	) portions day				# of RU RU Cost	\$	20 4.21

Subrecipes are usually prepared ahead of time and can be components for one or several menu items.

#### **Braised Short Ribs**

If using the ribs as an ongoing menu item they should be properly cooled and wrapped, keeping the sauce separate. They can be reheated to order in a steamer or in a covered sauté pan with a small amount of stock.

#### **Sweet Potatoes**

Whenever making mashed potatoes take care to thoroughly drain the potatoes but don't allow them to cool anymore than necessary. Potatoes that cool too much will set the gluten and the potatoes will become gummy when whipped. If the potatoes need to be thinned a bit, add preheated milk until the desired consistency is obtained.

Bella Luna - Recip	oe Card			
	Sweet Po	<u>tatoes</u> Batch		
INGREDIENTS	MEASURE	PROCEDURE		RU
Sweet potatoes	10 lbs.	Peel sweet potatoes and cut into chunks approximately 1-inch wide.	0.	Z-wt
Butter, salted	½ lb.	Place potatoes in a large sauce pot,	O.	Z-wt
Sugar, brown	1 cup	add 3 tbsp. salt and cover with water.  Bring to a boil and reduce heat to a	0	Z-fl
Maple syrup	3/4 cup	simmer.	O.	Z-fl
		When potatoes are thoroughly cooked remove to a colander and drain		
		completely.		
		Place potatoes in a table-top mixer bowl and use a heavy wire whip		
		attachment to puree. Slowly add butter, brown sugar and maple syrup.		
		Season with salt and white pepper to		
		taste.		
		5. Place in hotel pan and hold hot for service.		
TOOLS/EQUIP.: Fre	ench knife, table-top mixer	, large sauce pot, colander, rubber	1_	

spatula, 1/2-size hotel pan.

Prep cook

112 fl. ozs.

1 day

STATION:

SHELF LIFE:

YIELD:

**Total** \$ 14.75 RU OZ-fl # of RU 112

**Recipe Cost** 

RU Cost

0.080

0.068

0.029

0.195

Cost

\$ 12.80

\$ 0.55

\$ 1.17

\$ 0.23

\$

\$

\$

**RU Cost** \$ 0.13

# of

RU

160



## **Step 2** The Prep Stage - Braised Short Ribs cont.

Bella Luna - Recipe Card Spinach Saute Batch					Recipe Cost				
INGREDIENTS	MEASURE	PROCEDURE	RU	# of RU	RU Cost		Cost		
Spinach	2 ozs.	Preheat saute pan, add olive oil.	OZ-wt	2	0.356	\$	0.71		
Garlic, whole peeled	1/2 tsp. chopped	Add chopped garlic and lightly brown.	OZ-fl	0.12	0.120	\$	0.01		
Olive oil, pomace	1 tsp.	3. Add spinach and toss until lightly	OZ-fl	0.17	0.172	\$	0.03		
		cooked.			-	\$	-		
		4. Remove to plate for service.			-	\$	-		
					-	\$	-		
					-	\$	-		
					-	\$	-		
					-	\$	-		
					-	\$	-		
					-	\$	-		
					-	\$	-		
TOOLS/EQUIP.: s	aute pan, portion scale.				T-4-1	Φ.	0.70		
STATION:	ine cook				Total RU	Ф	0.76 EA		
	portion				# of RU		1		
SHELF LIFE: Ir	nmediate use only				RU Cost	\$	0.76		

# **Step 2** The Prep Stage - Silver Moon Salad

Bella Luna - Recipe Card  Bleu Cheese Dressing Batch				Recipe Cost			
INGREDIENTS	MEASURE	PROCEDURE	RU	# of RU	RU Cost	(	Cost
Mayonnaise	1 gallon	Using a large mixing bowl combine all ingredients.	OZ-fl	128	0.063	\$	8.0
Bleu cheese	5 lbs.	2. Blend thoroughly using a wire whisk.	OZ-wt	80	0.224	\$	17.9
Sour cream	2 cups	3. Remove to food-grade container and	OZ-fl	16	0.075	\$	1.2
		cover with a lid. Refirigerate for service	-		-	\$	-
					-	\$	-
					-	\$	-
					-	\$	-
					-	\$	-
					-	\$	-
					-	\$	-
					-	\$	-
					-	\$	-
TOOLS/EQUIP.:	Large mixing bowl, large wir	e whisk, food-grade container with lid.			Total	<b> </b> \$	27 1
STATION:	Prep cook				RU	_	OZ-fl
YIELD:	224 ozs.				# of RU		224
SHELF LIFE:	7 days				<b>RU Cost</b>	\$	0.1

# Bleu Cheese Dressing

Spinach Sauté
This spinach is best
prepared to order rather
than precooking.

This is a basic dressing recipe; you may wish to dress it up a bit. Try adding 1-2 ozs. fresh lemon juice, Worcestershire, a mild hot sauce, or any combination of the three, to create a different flavor profile.



## **Step 3** Calculate Menu Item Cost

The final step for turning the recipe into a menu item is to add the cost of the ingredients needed to produce it. By calculating the cost of each individual recipe needed to produce the menu item, it makes it easy to cost out the finished menu item and affix a selling price that is profitable.

Menu Item: Braised Short Ribs

Item Description: A winter favorite, finished with a rich natural sauce and

served with mashed sweet potatoes and fresh spinach

Recipe				
Unit	Quantity	Ingredient	Unit Cost	Extension
EA	1	Short Ribs	4.21	4.21
OZ-fl	4	Sweet Potatoes	0.13	0.53
EA	1	Spinach Saute	0.76	0.76
			0.00	0.00
			0.00	0.00
			0.00	0.00
			0.00	0.00
			0.00	0.00
			0.00	0.00
EA	1	Plate cost (Q-cost)	0.00	0.00
			Total Cost	5.49
			Menu Price	18.95
			<b>Gross Profit</b>	13.46
			Food Cost %	28.99%

Menu Item: Silver Moon Salad

Item Description: Mesclun greens, sweetened cranberries, Gorgonzola and

homemade croutons with creamy bleu cheese dressing

	Homemade croations with creamy bled cheese dressing						
Recipe Unit	Quantity	Ingredient	Unit Cost	Extension			
OZ-wt	4	Spinach	0.36	1.43			
OZ-fl	1.5	Cranberries, dried and sweetened	0.09	0.13			
OZ-wt	1	Gorgonzola	0.37	0.37			
OZ-fl	3	Bleu cheese dressing	0.12	0.36			
			0.00	0.00			
			0.00	0.00			
			0.00	0.00			
			0.00	0.00			
			0.00	0.00			
EA	1	Plate cost (Q-cost)	0.35	0.35			
			Total Cost	2.63			
			Menu Price	10.00			
			<b>Gross Profit</b>	7.37			
			Food Cost %	26.34%			